

THE  
*Sweet  
Success*

OF RISK MANAGEMENT

PARMA ANNUAL CONFERENCE

FEBRUARY 7-10, 2023

SACRAMENTO CONVENTION CENTER

# Is your Safety Program Measuring Up?

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# Safety Measurement Sentiment and Challenges

“No news is good news.”

“It didn’t work nothing happened.”



# How does your employer demonstrate their commitment to Safety?

- Do you encourage reporting of safety concerns?
- Are safety concerns tracked until resolved?



# How are you measuring what it takes to achieve the desired outcomes?

- Outcome Metrics – Typically, we measure the lack of safety

- Process Metrics – Measures what it takes to get outcomes



# Premise of the Loss Stream

Measure and Address Risky Acts and Conditions that Ultimately lead to \$Losses.

**Unsafe Acts and Conditions**

Direct safety efforts resources upstream to reduce cost and impact cost further down the loss stream

 **Hazard**

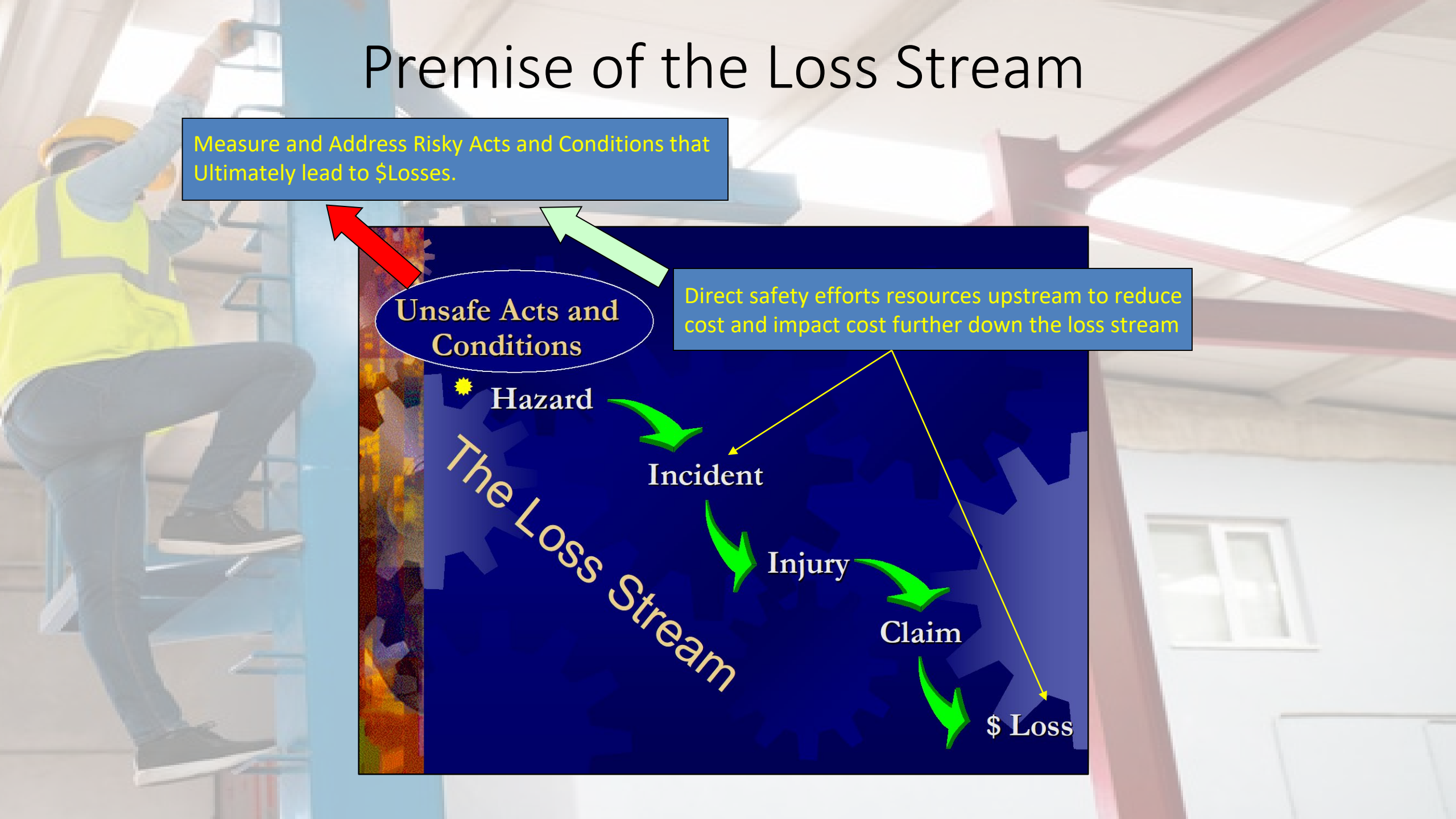
**Incident**

**Injury**

**Claim**

**\$ Loss**

*The Loss Stream*



# Examples of Safety Program Metrics

- % Completion on Trainings
- Safety Assessment/Audit Scores
- Number of Hazards corrected
- Correlate the above areas to Outcome Metrics Year-to-Year (injury frequency rates, DART rate, incurred claims costs, etc.)

### Spearman's Rank Correlation Coefficient

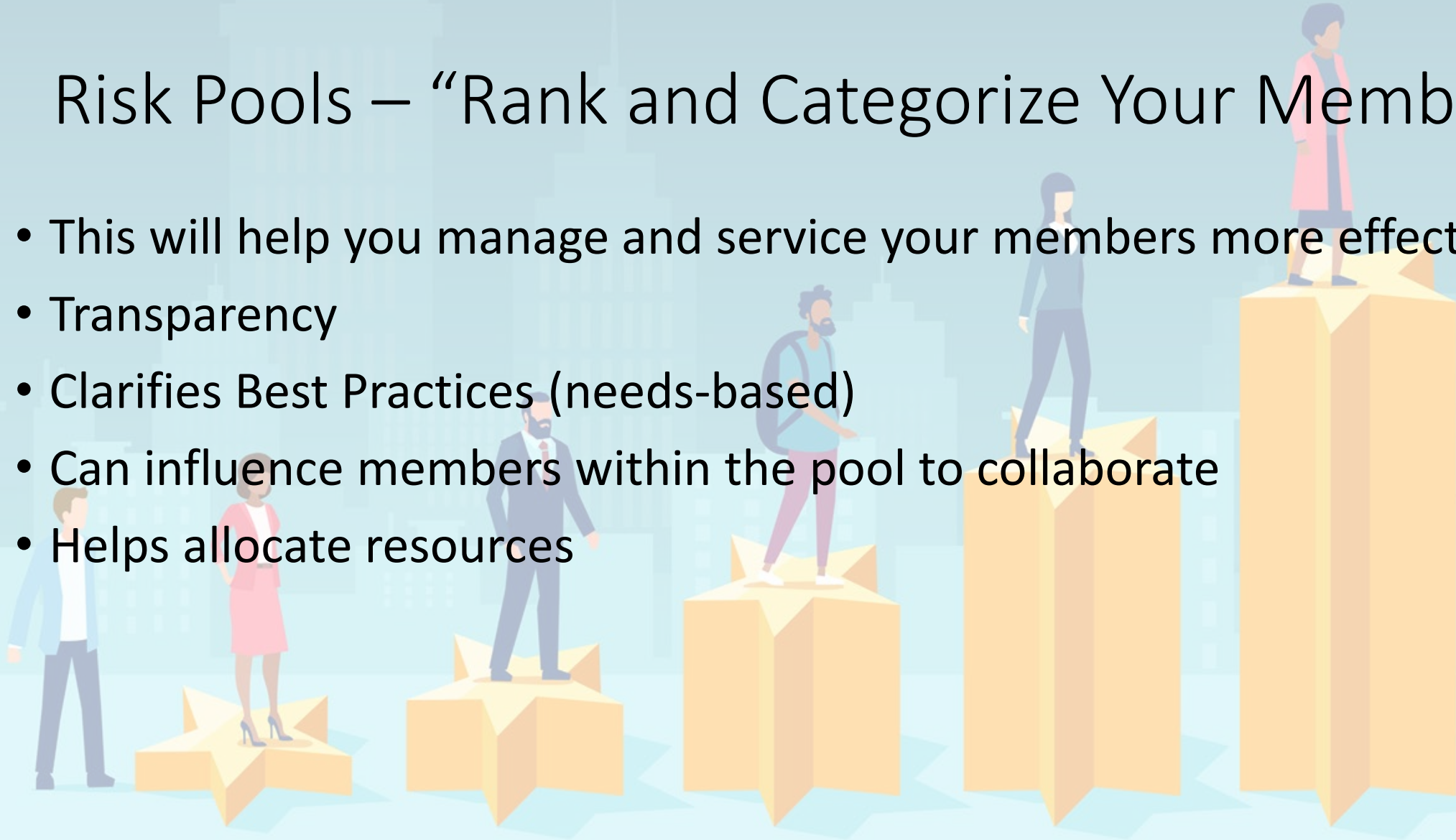
Correlation between  
Accident Rate per Staff Member  
and  
Compliance/Safety Tasks  
Completed 2019-2021

0.70 Very strong positive  
relationship

Districts	Accident Rate per Staff Member Rank 2019-2021	Compliance/Safety Tasks Completed Rank 2019-2021
District 19	1	1
District 8	4	2
District 17	2	3
District 9	1	4
District 6	3	5
District 4	10	6
District 1	9	7
District 14	6	7
District 11	12	8
District 20	13	9
District 16	8	10
District 15	7	11
District 3	14	12
District 13	11	12
District 18	5	12

# Risk Pools – “Rank and Categorize Your Members”

- This will help you manage and service your members more effectively
- Transparency
- Clarifies Best Practices (needs-based)
- Can influence members within the pool to collaborate
- Helps allocate resources





# Emerging Risks and Leveraging Technology

- “Data is everywhere. We can use technology to inform us of incidents/risks we otherwise wouldn’t know or find out too late.”
- Asset Tags for property and equipment
- Useful for leading indicators of emerging risks and risk under the surface such as ASM



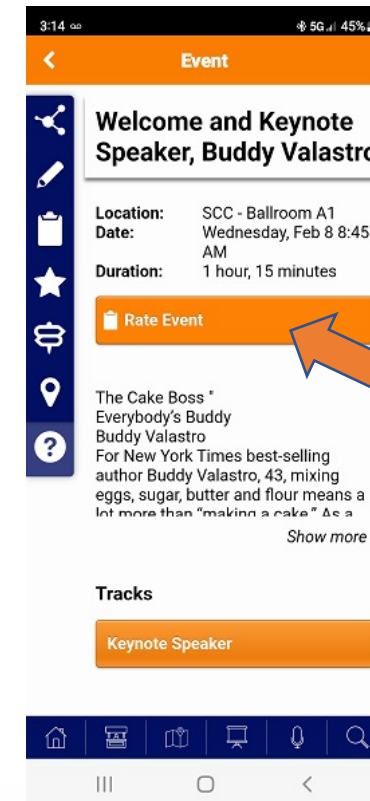
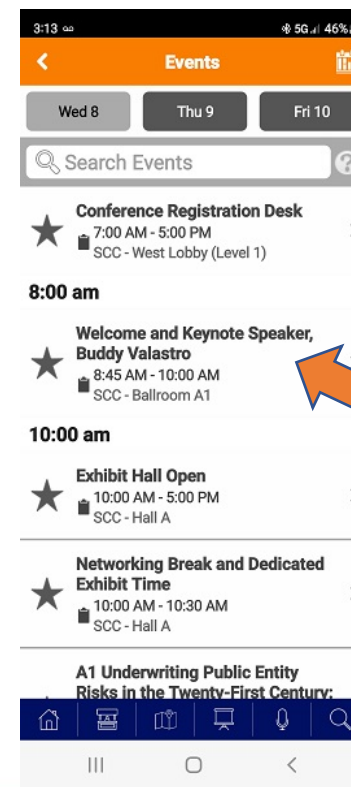
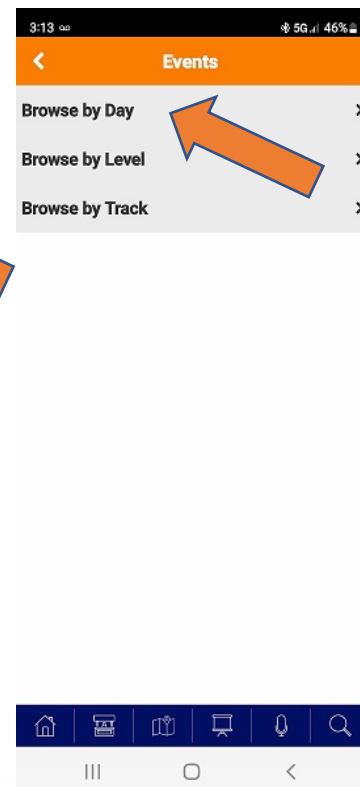
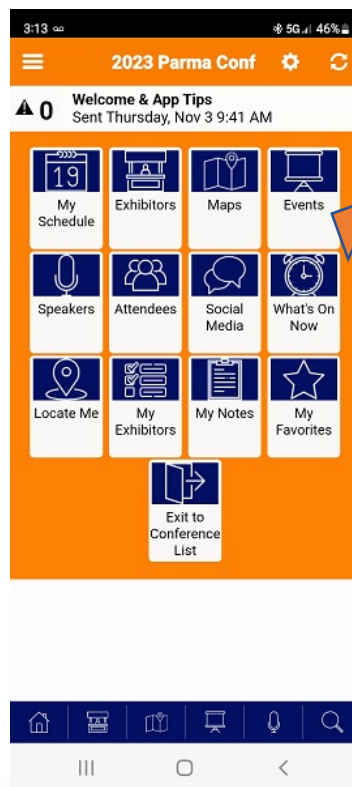


Proactively and Confidently show the progress and positive results of your Safety Program Efforts

- This will put you in a positive light with your insurers and others that have a stake in your success.

# Complete Session Surveys on the App

Find the App, Click on Events, Click on Browse by Day, Click on the Specific Session, Click on Rate Event.



Measuring Return on Investment in Risk Control  
Formula Sheet

**Forecasting Methods**

	A	B	C
1		Incurred Losses	Year
2		\$ 1,000,023	2006
3		\$ 987,000	2007
4		\$ 990,520	2008
5		\$ 1,018,523	2009
6		\$ 895,423	2010
7		\$ 1,053,267	2011
8		\$ 1,023,000	2012
9		\$ 998,562	2013
10		\$ 942,300	2014
11	=FORECAST(C11,B2:B10,C2:C10)	\$ 981,805	2015
12		4.2%	Increase from 2014 to 2015

**Simple ROI Risk Control Measures**

Basic ROI = (Gain from Investment-Cost of Investment)/Cost of Investment

Payback Period (In Years) = Cost of Project/Annual Cash Inflows

% Change = (New Value – Old Value)/ Old Value



Measuring Return on Investment in Risk Control  
Formula Sheet

**Formula Breakdown for NPV, IRR, and MIRR**

	A	B	C
1	Year	Required Return	12%
2	2015	2015 Cash Outlay	\$ (50,000)
3	2016	2016 Cash Inflow	\$ 48,500
4	2017	2017 Cash Inflow	\$ 36,955
5	2018	2018 Cash Inflow	\$ 26,364
6	2019	2019 Cash Inflow	\$ 16,625
7	2020	2020 Cash Inflow	\$ 7,646
		NPV	\$ 56,432.92
		IRR	68%
		MIRR	30%

NPV= NPV(C1,C3:C7)+C2

IRR= IRR(C2:C7)

MIRR = MIRR(C2:C7,C1,C1)

Measuring Return on Investment in Risk Control  
Formula Sheet

**Pearson's Correlation**

	A	B	C
1	Quarter	Safety Audit Scores	Employee Retention
2	1st - 2012	68%	\$ 0.55
3	2nd - 2012	70%	\$ 0.60
4	3rd - 2012	72%	\$ 0.62
5	4th - 2012	75%	\$ 0.63
6	1st - 2013	77%	\$ 0.59
7	2nd - 2013	79%	\$ 0.60
8	3rd - 2013	81%	\$ 0.61
9	4th - 2013	82%	\$ 0.58
10	1st - 2014	83%	\$ 0.70
11	2nd - 2014	84%	\$ 0.68
12	3rd - 2014	86%	\$ 0.81
13	4th - 2014	88%	\$ 0.85
14	Very Strong Positive Correlation	0.751312348	
15	Formula	=CORREL(B2:B13,C2:C13)	

**Correlation Scale Range**

If r = +.70 or higher Very strong positive relationship  
+.40 to +.69 Strong positive relationship  
+.30 to +.39 Moderate positive relationship  
+.20 to +.29 weak positive relationship  
+.01 to +.19 No or negligible relationship  
-.01 to -.19 No or negligible relationship  
-.20 to -.29 weak negative relationship  
-.30 to -.39 Moderate negative relationship  
-.40 to -.69 Strong negative relationship  
-.70 or higher Very strong negative relationship

# Measuring Return on Investment in Risk Control

## Formula Sheet

### Spearman's Rank Correlation Coefficient

	A	B	C	D	E	F
1			Operation	Safety Assessment Score Rank	Frequency Rate of Injuries	Severity (Cost Per Claim) Rank
2			F	1	3	2
3			H	2	1	3
4			F	3	2	1
5			C	4	5	9
6			B	5	4	4
7			I	6	8	6
8			E	7	10	10
9			A	8	6	8
10			J	9	7	5
11			G	10	9	7
12		Spearman's Rank Correlation Coefficient				
13	=CORREL(D2:D11,E2:E11)	Frequency Rate of Injuries Correlation to Safety Audit Score	0.82	Very strong positive relationship		
14	=CORREL(D2:D11,F2:F11)	Severity (Cost Per Claim) Rank Correlation to Safety Assessment Score	0.60	Strong positive relationship		